apply to the institution I have men-
tioned.

Then another question arises asso-
ciated with these matters, and it has
come up before you here. We have a
hospital. There is an Executive Board,
which amounts to the same thing as the
Board of Directors in the other institu-
tion. Then there is a resident surgeon
or physician, and it becomes her duty
to attend to certain rules and principles
that are laid down to use medical talent
and ability for the benefit of the patients
and the hospital, and to manipulate cer-
tain things committed to her charge. I
suppose they have some rules associated
with these matters, although I cannot
state them definitely. Sister Ferguson, it
would seem, got up a set of rules. They
might be very good; I do not know, but it
would seem they were not adopted by the
Board, and it would also seem that the
Board held the power in its own hands
to manipulate these affairs. So that, al-
though the rules drawn up by Sister Fer-
guson might have been very good and
very advantageous if adopted, it appears
they were not.

Let me refer to another thing. Sis-
ter Ferguson received her medical educa-
tion in some medical college in the east.
All such institutions, it was stated yes-
terday, both in England and this coun-
try are governed by certain rules and
and the general usage is that the resident
physician takes charge of and manip-
ulates the general affairs of the institu-
tion; and what are termed by some
the inferior officers—I merely make use
of that term for want of a better one—
are under the direction of the resident
physician or surgeon as the case may be.
This was Sister Ferguson’s experience. Those acting in one department had
no right to interfere with the privileges
belonging to others. If these things had
been specifically defined by the Board in
this Hospital, and each had known her
proper duties, and each fulfilled them,
difficulty might have been averted; al-
though according to the evidence we had,
all were very diligent and sincere in car-
rying out their several duties. If a set of
rules had been adopted and lived up to,
a great amount of difficulty arising out of
this subject would have been avoided be-
tween the parties, and which has more
or less involved you and I and others,
and caused us to look into these matters.
Well, was there anything wrong in that?
No. At the college in which Sister Fer-
guson obtained her medical knowledge—
and a diploma as a mark of that knowl-
dge or education—she also obtained a
knowledge of the rules and usages of
that kind of an institution; consequently
it became almost part of her system. Is
not that so, Doctor? That is the way I
understand it. Well, now, Sister Fergu-
som comes here and she gets among a lot
of us novices. At least I should call my-
self a novice; for I have never been in any
of these establishments; I have never
attended medical lectures, etc., conse-
quently I should consider myself a novice
in these things. At the same time, in-
dependent of this, there is a principle of
rule and propriety that ought to exist ev-
everywhere, that does exist among all the
nations of the earth, and that does ex-
ist among all those various institutions
of which I have spoken. But for want of
a better knowledge of these things, I am
not surprised if, with her superior knowl-
edge, Sister Ferguson did assume a dic-
tatorial air and said, when interfered
with, “I do not know that that is any
of your business. I think that is mine.”